

No. 26/04-001

2 April 2026

Subject: Invitation to attend the 2026 Annual General Meeting of Shareholders

Attention: Shareholders of Utility Business Alliance Public Company Limited

- Enclosures:**
1. A copy of the Minutes of the 2025 Annual General Meeting of Shareholders
 2. Annual report for the year 2025 (Form 56-1 One Report) and the financial statement for the fiscal year ended on 31 December 2025
 3. Lists and profiles of candidates who are proposed for election as the Company's directors
 4. Articles of Association of the Company regarding the Meeting of Shareholders and voting
 5. Instruction on the meeting registration, proxy, required documents, and evidence for attending the meeting of shareholders
 6. The Procedures for attending the 2026 Annual General Meeting of Shareholders
 7. Proxy Forms (Form A, Form B, and Form C)
 8. Name and Details of Independent Director who has been nominated as proxies of shareholders
 9. Map of the meeting venue of the 2026 Annual General Meeting of Shareholders

The Board of Directors Meeting of Utility Business Alliance Public Company Limited (the "Company") passed the resolution to hold the 2026 Annual General Meeting of Shareholders on 23 April 2026 at 09:00 a.m. at Room 214, the Bangkok International Trade and Exhibition Centre, Bangna-Trad Road, Bangna Tai Sub district, Bangna District, Bangkok. The Company has listed the shareholders' names who are entitled to participate in the meeting of shareholders (Record date) on 19 March 2026 to consider matters according to the following agenda:

Agenda 1 To consider and certify the Minutes of the 2025 Annual General Meeting of Shareholders

The Company prepared the Minutes of the 2025 Annual General Meeting of Shareholders of Utility Business Alliance Public Company Limited which was held on 24 April 2025, as per the details provided in Enclosure No.1. The Board of Directors considered that it should be further proposed to the meeting of shareholders in order to consider and certify the aforementioned Minutes.



The Opinion of the Board The Board of Directors considered that the Minutes of the 2025 Annual General Meeting of Shareholders have been accurately and completely recorded and it should be proposed to the 2026 Annual General Meeting of Shareholders in order to consider and certify the aforementioned Minutes.

Remark The resolution on this agenda shall be approved by majority votes of shareholders or proxies attending and eligible to vote at the meeting.

Agenda 2 To acknowledge the Company’s operational results for the year 2025

The Company summarised its operating results and other alterations that happened during the year 2025 which are shown in the Annual report for the year 2025 (Form 56-1 One Report), as per the details provided in [Enclosure No.2](#).

The Opinion of the Board The Board of Directors considered and acknowledged the operating results for the fiscal year ended on 31 December 2025 that it should be proposed to the 2026 Annual General Meeting of Shareholders for their acknowledgment of the Company’s operating results for the year 2025.

Remark This agenda is only for acknowledgment; voting is not required.

Agenda 3 To consider and approve the financial statement of the Company for the fiscal year ended 31 December 2025

To comply with Section 112 under the Public Limited Companies Act, B.E. 2535 (1992) (and its amendment) (“the Public Limited Companies Act”) and the Company’s Articles of Association Clause 39, the Board of Directors managed to prepare the financial statement for the year 2025 ended on 31 December 2025, which was audited by the authorized auditors and was validated by the Audit Committee as well as was approved by the Board of Directors, as per the details of

the financial statement of the Company for the fiscal year ended 31 December 2025 provided in Enclosure No.2. The summary details are as follows:

Unit: Million Baht	Consolidated Financial Statement		Separate Financial Statements	
	2025	2024	2025	2024
Total Assets	733,543,502.31	732,410,264.49	730,449,681.75	732,424,059.26
Total Liabilities	84,392,043.50	85,780,410.45	82,402,514.98	85,746,584.30
Revenue	433,791,802.31	567,823,296.32	426,791,812.15	567,816,103.23
Profit for the year	63,210,771.71	72,182,917.56	62,058,858.75	72,230,538.48
Basic earnings per shares of the Company (THB/share)	0.11	0.12	0.10	0.12

The Opinion of the Board

The Board of Directors considered and unanimously resolved to propose the 2026 Annual General Meeting of Shareholders in order to consider and approve the financial statement of the Company for the fiscal year ended on 31 December 2025, which was audited by the authorized auditors and was validated by the Audit Committee as well as was approved by the Board of Directors.

Remark

The resolution on this agenda shall be approved by majority votes of shareholders or proxies attending and eligible to vote at the meeting.

Agenda 4 To consider and approve the election of new directors in replacement of those retiring by rotation

Section 71 under the Public Limited Companies Act and Clause 17 of the Company's Articles of Association stipulate that in every Annual General Meeting of Shareholders, one-third (1/3) of the present directors shall vacate office. In the first and second year after the registration of the Company, directors shall vacate the office by drawing lots. In every subsequent year, directors who have been in office the longest shall vacate office. Directors vacating office may be re-elected.

In the 2026 Annual General Meeting of Shareholders, there are 3 out of 9 directors which equals one-third (1/3) of the directors who are due to retire by rotation as follows:

1. Mr. Chakporn Oonjitt Chairman of the Board of Director / Independent Director / Audit Committee
2. Mr. Polpat Karnasuta Director
3. Ms. Orasa Vimolchalao Director

The 3 retiring directors have significant knowledge, expertise and experience, as well as strong profiles and extensive visions. They have also been devoting time to the interests of the Company. Their qualifications are not prohibited by the Public Limited Companies Act, the Securities and Exchange Act B.E. 2535, and other related regulations. Moreover, the Independent Director also meets the requirements of being an independent director according to the regulations of the Securities and Exchange Commission (SEC) and The Stock Exchange of Thailand (SET).

The Board of Directors, therefore, found that it appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider re-appointing the aforementioned 3 directors retiring to be the directors of the Company for another term. The details of the profiles and work experiences of candidates who are proposed for election as the Company's directors are provided in Enclosure No. 3, serving the shareholders together with the Invitation Letter.

In this regard, the Company informed shareholders to nominate any person to be elected as directors via the Company's website from 3 November 2025 until 5 January 2026 , and there were none of the person to be nominated by shareholders to consider.

The Opinion of the Board The Board of Directors considered and unanimously resolved to propose the 2026 Annual General Meeting of Shareholders in order to consider and approve the election of retiring directors who are Mr. Chakporn Oonjitt, Mr. Polpat Karnasuta, and Ms. Orasa Vimolchalao to be the directors of the Company for another term.

Remark

The resolution on this agenda shall be approved by majority votes of shareholders or proxies attending and eligible to vote at the meeting.

Agenda 5 To consider and approve the remuneration of directors and the sub-committee members for the year 2026

Section 90 under the Public Limited Companies Act stipulates that the company shall not pay money or any other property to directors except payment as remuneration under the company's Articles of Association. Clause 22 of the Company's Articles of Association stipulates that the directors of the Company are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, gratuities, bonuses, or other forms of compensation as approved and resolved by a meeting of shareholders, with at least two-thirds (2/3) of the total votes of shareholders present at the meeting. The amount of the director's remuneration may be specified as a fixed amount or set as criteria and may be set for a certain period or until the meeting of shareholders resolves to change it. In addition, the directors of the Company are entitled to receive allowances and other benefits as stipulated by the Company's regulations.

To determine the remuneration of directors and the sub-committee members for the year 2026, the Nomination and Remuneration Committee determined the remuneration for the directors and the sub-committee members taking into account the suitability of their duties and responsibilities and consistency with the overall performance of the Company. The details of the remuneration are as follows:

Position	Remuneration 2025	Remuneration 2026
<u>Meeting Allowance for the Board of Directors</u>		
- Chairman of the Board of Directors (THB/time)	7,000	7,000
- Member of Director (THB/person/time)	6,000	6,000
<u>Meeting Allowance for the Audit Committee</u>		
- Chairman of the Audit Committee (THB/time)	7,000	7,000
- Member of the Audit Committee (THB/person/time)	6,000	6,000

Position	Remuneration 2025	Remuneration 2026
<u>Meeting Allowance for the Risk Management Committee</u>		
- Chairman of the Risk Management Committee (THB/time)	7,000	7,000
- Member of the Risk Management Committee (THB/person/time)	6,000	6,000
<u>Meeting Allowance for the Nomination and Remuneration Committee</u>		
- Chairman of the Nomination and Remuneration Committee (THB/time)	7,000	7,000
- Member of the Nomination and Remuneration Committee (THB/person/time)	6,000	6,000
<u>Remuneration of the Independent Directors</u>		
- Chairman of the Board of Directors (Independent Director) (THB/month)	21,000	21,000
- Director (Independent Director) (THB/person/month)	18,000	18,000
<u>Other Privileges and Benefits</u>	N/A	N/A

The Opinion of the Board The Board of Directors considered and unanimously resolved to propose the 2026 Annual General Meeting of Shareholders in order to consider and approve the remuneration of directors and the sub-committee members for the year 2026 as proposed by the Nomination and Remuneration Committee.

Remark The resolution on this agenda shall be approved by not less than two-thirds (2/3) of the total votes of shareholders or proxies attending and eligible to vote at the meeting.

Agenda 6 To consider and approve the appointment of the auditor and the auditor's remuneration for the year 2026

Section 120 under the Public Limited Companies Act and Clause 36 of the Company's Articles of Association stipulate that in every annual general meeting of shareholders, the meeting must appoint an auditor and determine the amount of the remuneration of the auditors of the company. Therefore, the audit committee proposed to appoint the auditors of SP Audit Company Limited as the auditors of the Company and its subsidiaries to audit the financial statements of the Company for the fiscal year 2026. The details of each auditor are as follows:

- | | |
|----------------------------------|---------------------------------------|
| 1) Ms. Chuenta Chommern | Auditor registration number 7570; or |
| 2) Ms. Waraporn Intaraparsit | Auditor registration number 7881; or |
| 3) Mr. Suchart Panitcharoen | Auditor registration number 4475; or |
| 4) Ms. Amornrat Chaethongborisut | Auditor registration number 10998; or |
| 5) Ms. Wanya Putthasathien | Auditor registration number 4387 |

The above auditors are qualified auditors who comply with the regulations of the Securities and Exchange Commission and the Stock Exchange of Thailand and have no relationship and/or conflict of interest with the Company, executives, major shareholders, or other related parties that affect their ability to perform their duties independently. In the case that the aforementioned auditors are unable to perform their duties, SP Audit Company Limited is entitled to appoint other auditors to perform as auditors of the Company instead.

In this regard, the Board of Directors is of the view that the audit fee of the Company on a standalone basis for the year 2026 should be fixed at THB 1,460,000, excluding other service fees, namely binding fees, postage expenses, and travel expenses for off-site audit work, etc.

The Company has compared such fee with the market rate and found that it is an appropriate rate, and has reviewed the audit scope in accordance with the criteria of the Office of the Securities and Exchange Commission and the relevant regulations in all respects.

The audit fee is equal to that of the year 2025.

The Remuneration for Auditing	2025 (THB)	2026 (THB)
Auditing Fees	1,460,000	1,460,000

The Opinion of the Board

The Board of Directors considered and unanimously resolved to propose the 2026 Annual General Meeting of Shareholders in order to appoint the aforementioned auditors to be the Company's auditors to audit and certify the financial statement of the Company for the fiscal year 2026 and determine the amount of the remuneration of the auditors for the year 2026 in the amount of THB 1,460,000 and other service fees shall be charged on an actual basis, and the Board of



Directors will oversee and ensure that the financial statements are prepared within the prescribed timeframe.

Remark

The resolution on this agenda shall be approved by majority votes of shareholders or proxies attending and eligible to vote at the meeting.

Agenda 7 To consider and approve the allocation of profit as a reserved fund and dividend payment for the year 2025

Section 116 under the Public Limited Companies Act and Clause 45 of the Company's Articles of Association stipulate that the company must allocate part of the annual net profit as a reserved fund in the amount not less than 5 percent of the annual net profit, less the sum of accumulated loss brought forward (if any), until the reserved fund amounts to not less than 10 percent of the registered capital.

According to the Company's dividend payment policy, the Company stipulates that dividends shall be paid to shareholders at a rate of not less than 30.00 percent of the net profit after tax based on the separate financial statements, and after deducting all types of reserves as required by applicable laws for each fiscal year.

However, the dividend payment may be subject to change depending on the Company's operating performance, financial position, liquidity, business expansion plans, future necessities and appropriateness, and other related factors in the management of the Company, as deemed reasonable or appropriate by the Board of Directors. The dividend payment must be approved by the shareholders each year, except in the case of interim dividends, which may be approved by the Board of Directors if it considers that the Company has sufficient profit to pay such dividends without adversely affecting the Company's operations.

At present, the Company's registered capital is THB 300,000,000, and the reserved fund before allocating is in the amount of THB 18,000,000 with an equal 6.00 percent of the registered capital of the Company. For the results of the Company's operation for the year 2025, the Company has

a net profit of THB 62,058,858.75. Therefore, it is deemed appropriate to propose the 2026 Annual General Meeting of Shareholders consider and approve the allocation of profit from the Company's operation for the year 2025 to be the reserved fund in the amount of THB 3,200,000 with an equal 5.16 percent of the net profit according to the Company's financial statement for the fiscal year ended on 31 December 2025. After the allocation of the annual net profit to the reserved fund, the Company's reserve fund will be THB 21,200,000 with is equal of 7.07 percent of the registered capital.

Furthermore, the Company has a net profit for the fiscal year ended on 31 December 2025 after the deduction of corporate income tax in the amount of THB 62,058,858.75 with no accumulated loss. Therefore, it is deemed appropriate to propose the 2026 Annual General Meeting of Shareholders for approval of distributing dividends to the shareholders from the Company's operations for the fiscal year 2025 by cash dividend payment at a rate of THB 0.09725 per share totaling 600,000,000 shares not exceeding a total of THB 58,350,000. The Record Date for the right to receive dividends is scheduled on 6 May 2026 and the dividend payment shall be made by 20 May 2026.

Details of dividend payments to shareholders in the past year

Years	Net Profit Separate Financial Statements	Amount of Paid Shares	Dividends Payment (Cash)	Profit (THB: Share)	percentage of net profit
2024	72,230,538.48	600,000,000	60,000,000	0.10	83.07
2025	62,058,858.75	600,000,000	58,350,000	0.09725	94.02

The Opinion of the Board The Board of Directors considered and unanimously resolved to propose the 2026 Annual General Meeting of Shareholders in order to approve the allocation of profit from the Company's operation for the year 2025 to be the reserved fund in the amount of THB 3,200,000 and to approve the distribution of dividends to the

shareholders from the Company's operations for the fiscal year 2025 by cash dividend payment at a rate of THB 0.09725 per share totaling 600,000,000 shares not exceeding a total of THB 58,350,000. The Record Date for the right to receive dividends is scheduled on 6 May 2026 and the dividend payment shall be made by 20 May 2026. However, the granting of such rights by the Company is still uncertain since the Company has to wait for approval from the shareholders' meeting.

Remark

The resolution on this agenda shall be approved by majority votes of shareholders or proxies attending and eligible to vote at the meeting.

Agenda 8 To consider and approve the addition and the amendment of the Company's objectives

Since the Company intends to add and amend its business operations, therefore, in order to ensure that the objectives stated in the Company Affidavit are consistent with the Company's current business activities, it is necessary for the Company to amend the objectives, Clause 7

Originally, *"Clause 7. Invest in shares, bonds, debentures, and other securities of any company, and carry out the selling, disposing of, or repurchasing of such shares, bonds, debentures, or any other such securities. Provided that the purpose of such actions is not ordinary trading and shall not be regarded as operating a securities trading business."* is amended to:

"Clause 7. To invest in, buy, sell, transfer, hold, or manage in any manner whatsoever shares, bonds, debentures, investment units, securities, carbon credit, derivatives, futures contracts, futures, options, swaps, warrants, or any other financial instruments of any company or any person, whether in the country or abroad, for the Company's investment purposes. Provided that the purpose of such actions is not ordinary trading and shall not be regarded as operating a securities business or financial instruments business as a business operator under the law governing securities and the securities exchange."



and add Clause 41, 42, and 43 to be as follows:

“Clause 41. To engage in the business of leasing, hire-purchasing, renting, or hire-purchasing of assets, machinery, tools, materials, equipment, vehicles, all types of water trucks, all types of garbage collection electric vehicles, all types of electric vehicles, and all other types of assets, including providing related services to natural persons, juristic persons, government agencies, state enterprises, or private entities, subject to the provisions of applicable laws.

Clause 42. To engage in joint ventures or participate in joint ventures with natural persons, juristic persons, government organizations, or government authorities, both domestically and internationally, to operate any business according to the Company’s objectives, including shareholding, joint investment, management, or participation in various projects in accordance with the law.

Clause 43. To engage in all types of concessions, grants, or rights to manage various projects by entering into contracts with government agencies, state enterprises, local government authorities, and private companies, both domestically and internationally, subject to applicable laws.”

If the shareholders' meeting approves the aforementioned amendment, the person authorized by the authorized directors shall grant the power to revise and amend the wording of the relevant documents to comply with the order of the Registrar of Public Limited Companies in the registration with the Department of Business Development, Ministry of Commerce.

Remark The Board of Directors considered and unanimously resolved to propose the 2026 Annual General Meeting of Shareholders for consider and approve the addition and the amendment of the Company’s objectives in Clause 7, 41, 42, and 43 in the objectives of the Company, to be in consistence with the current Company’s business operation, and if the 2026 Annual General Meeting of Shareholders approves the aforementioned amendment, the person authorized by the authorized directors shall grant the power to revise and mend the wording of the relevant documents to comply with the order of the Registrar of Public Limited Companies in the

registration with the Department of Business Development, Ministry of Commerce.

Agenda 9 To consider other matters (if any)

This agenda is set to allow shareholders to ask questions or provide suggestions to the Board of Directors and for the Board of Directors to respond to any questions raised by the shareholders (if any).

The Company has listed the shareholders' names who are entitled to participate in the 2026 Annual General Meeting of Shareholders (Record date) on 19 March 2026. The Invitation Letter to the meeting of shareholders and the enclosures are available on the Company's website (www.uba.co.th). The Company cordially invites all shareholders to participate in the 2026 Annual General Meeting of Shareholders on 23 April 2026, at 09:00 a.m., at Room 214, the Bangkok International Trade and Exhibition Centre, Bangna Trad Road, Bangna Tai Sub-district, Bangna District, Bangkok. The map of the meeting venue is provided in Enclosure No.9.

In the case that the shareholders are unable to participate in the meeting on their own and wish to appoint a person to attend and vote at the meeting on behalf of the shareholders, please authorize that person by way of proxy forms either A or B. However, for the foreign shareholders who appoint custodians to vote on their behalf, please use the proxy form C. The proxies are detailed as provided in Enclosure No.7, and can be downloaded from the company's website at www.uba.co.th. In the event that it is necessary to preserve the rights and benefits of shareholders because shareholders are unable to attend the meeting in person and wish to appoint an independent director as the proxy, shareholders may use the proxy form B and appoint the following independent director as listed and detailed as provided in Enclosure No.8 to attend and vote at the meeting on your behalf. Please return the signed proxy form together with supporting documents as required in advance to the Company by 10 April 2026, by sending them to the Company's secretary at Utility Business Alliance Public Company Limited, No. 123 Vibhavadi Rangsit Road, Chom Phon Sub-district, Chatuchak District, Bangkok 10900.



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Please read the instructions on the meeting registration, proxy, required documents, and evidence to be presented on the meeting date and the procedures for attending the 2026 Annual General Meeting of Shareholders, the details of which are provided in [Enclosure No.5](#) and [Enclosure No.6](#). The Company will conduct the meeting according to the part of the shareholder's meeting of the Articles of Association as provided in [Enclosure No.4](#). For the convenience of the registration of the shareholders' meeting, the Company will allow the shareholders and proxies to register which start at 8.00 a.m. in the meeting date onwards.

Please be informed and kindly attend the meeting on the date and at the time accordingly.

Yours sincerely,

Utility Business Alliance Public Company Limited

Mr. Somchat Sanghitkul

Chief Executive Officer

[English Translation]

A COPY OF THE MINUTES OF THE 2025 ANNUAL GENERAL MEETING OF SHAREHOLDERS
OF
UTILITY BUSINESS ALLIANCE PUBLIC COMPANY LIMITED

Date, Time, and Venue of the Meeting

Utility Business Alliance Public Company Limited (the “Company”) held the 2025 Annual General Meeting of Shareholders (the “Meeting”) on 24 April 2025 at 9.00 a.m. at the Conference Hall, Room 214, Bangkok International Trade and Exhibition Centre, Bangna-Trad Road, Bang Na Tai Sub-district, Bang Na District, Bangkok.

Directors in Attendance:

1. Mr. Chakporn Oonjitt President of the Board of Directors / Independent Director / Audit Committee / Chairman of the Nomination and Remuneration Committee
2. Mr. Somchat Sanghitkul Chief Executive Officer / Director / Nomination and Remuneration Committee / Member of the Risk Management Committee / Chairman of the Executive Committee
3. Mr. Pasan Swasdiburi Director
4. Ms. Pakatip Lopandhsri Director
5. Ms. Orasa Vimolchalao Director
6. Mr. Kirk Leekasem Director
7. Mr. Vajraput Vajrabhaya Director / Independent Director / Chairman of the Audit Committee / Member of the Risk Management Committee / Member of the Risk Management Committee
8. Mr. Teeradej Tangpraputgul Director / Independent Director / Audit Committee / Chairman of the Risk Management Committee

Directors Absent at the Meeting

Mr. Polpat Karnasuta Director

Remark Mr. Polpat Karnasuta was unable to attend the Meeting because he had other commitments.

(8 directors were attending the Meeting, or equivalent to 89.00 percent of the members of the Board of Directors)

Auditors from SP Audit Company Limited

1. Ms. Wandee Eiamvanicha
2. Ms. Natraree Khemchirawath

Legal Counsels from Pisut and Partners Company Limited

1. Mr. Nantawat Sirikoonyothin
2. Ms. Kanokwan Changerd

Other Attendees

- | | |
|---------------------------------------|---|
| 1. Mrs. Napatsawan Wattanasirichaikul | Company Secretary |
| 2. Mr. Kumpee Krampim | Operating Department Manager |
| 3. Mrs. Saowapak Uekun | Business Development Department Manager |

Commencement of the Meeting

At the commencement of the Meeting, there were 35 shareholders in attendance in person, representing a total of 8,014,700 shares, and 5 proxies attended the Meeting, representing a total of 430,082,421 shares. There were a total of 40 shareholders and proxies present at the Meeting, representing 438,097,121 shares, equal to 73.0162 percent of the total number of shares sold of the Company. Therefore, a quorum was established in accordance with the law and the Company's Articles of Association, which stipulates that not less than 25 shareholders in person holding a total of not less than fifty percent of the sold shares are required to attend the Meeting in person or by proxy.

Mrs. Napatsawan Wattanasirichaikul, the Company Secretary (the “**Secretary**”), acted as the Moderator. The Moderator informed the Meeting that for the purpose of good corporate governance and transparency in the Meeting, including vote counting, the Company invited auditors from SP Audit Company Limited, namely Ms. Wandee Eiamvanicha and Ms. Natraree Khemchirawath, and legal counsels from Pisut & Partners Company Limited, namely Mr. Nantawat Sirikoonyothin and Ms. Kanokwan Changerd, to attend the Meeting. In this regard, the Company recorded the Meeting in the form of video media for the benefit of shareholders.

There were 10 agendas in this Meeting. The Agenda 10: To consider other matters (if any), was determined to allow shareholders to ask for inquiries or express their opinions to the Board of Directors, and for the Board of Directors to provide clarification and answers to shareholders' questions.

The Moderator explained the details of the Meeting, the rules, and voting procedures for each agenda through the Video of the Company. The Meeting was informed of the voting procedures, vote counting, and notification of voting results as follows:

1) Votes for Approval of the Resolutions on each Agenda

According to Clause 35 of the Articles of Association of the Company, each shareholder shall have votes in the amount equal to the number of shares held by him in one vote per share. In case of an equality of votes, the Chairman shall have a casting vote.

- Agendas 1, 3, and 9 are only for acknowledgement; therefore, voting is not required.
- Agendas 2, 4, 5, 7, and 8 must be passed by the majority votes of shareholders or proxies attending the Meeting and eligible to vote.
- Agenda 6 must be passed by more than two-thirds (2/3) votes of shareholders or proxies attending the Meeting and eligible to vote.

2) Voting

Shareholders in attendance at the meeting in person: Voting rights will be restricted to shareholders who register prior to the Meeting. By voting, shareholders must hand over their ballots to staff prior to the close of voting for each agenda. It will be considered an "Approve" vote if shareholders do not hand in ballots.

Proxy attending the meeting: If a grantor does not specify their intention to vote on each agenda on a proxy form, a proxy can use the ballots and vote on behalf of a shareholder as if a shareholder were present at the Meeting. If a grantor specifies the intention to vote for each agenda in advance on a proxy form, the Company will count ballots according to the proxy form provided to the Company's staff at the registration of the Meeting.

3) Vote Counting

- Counting “Agree” votes in each agenda will be counted by deducting the number of “Disagree” votes from the total number of attendees' votes.
- In the event that shareholders do not hand in ballots, those votes will be regarded as “Agree” votes. For the convenience of counting votes, the Company will collect ballots of those who vote “Disagree” or “Abstain” only.
- In the following instances, ballots will be deemed invalid:
 1. A blank ballot does not indicate that a vote is cast.
 2. Voting ballots for multiple voting types, such as voting “Agree” and “Disagree” for the same agenda.
 3. A ballot which is crossed out without the shareholder's or proxy's signature.
 4. If the shareholder's vote is deemed invalid based on the criteria set forth by the Company, such voting is invalid. However, such ballots will also be counted as the basis for counting votes, whereas “Abstain” votes will not be counted as the basis for counting votes.

4) Notification of Voting Result

For the purpose of conciseness, after each agenda is voted, the Secretary will promptly continue to the next agenda and announce the results of the voting at the end of the following agenda. For the agenda to approve the election of directors, the vote results of all directors will be announced at the same time when all votes are counted.

Mr. Chakporn Oonjitt, the President of the Board of Directors, acted as the Chairman of the Meeting (the “Chairman”). The Chairman greeted all shareholders and attendees to the 2025 Annual General Meeting of Shareholders of the Company. The Chairman informed the Meeting that the number of shareholders attending the Meeting constituted a quorum. The Chairman then opened the Meeting to consider the agenda as specified in the Invitation Letter. In addition, the Company provided shareholders with an opportunity to propose the agenda for the Meeting in advance in order to promote good corporate governance regarding the shareholders' rights. The proposals could be submitted through the Company's website from 8 November 2024 to 3 January 2025. However, after such period, it turned out that no

shareholders had proposed any agenda items. for the Meeting. Therefore, the Company determined a total of 10 agendas to be proposed to the Meeting.

Agenda 1 Chairman's Report

The Chairman informed the Meeting that in the year 2024, the overall performance of the Thai economy did not recover as the Company expected, but the Company still maintained its profits higher than the previous year. In 2025, despite the challenges, the Company is confident that it will deliver the best results to customers in order to expand its customer base, improve its business standards, and maintain quality and sustainable service standards.

The Secretary informed the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

Remark: This agenda is only for acknowledgement; therefore, voting is not required.

Agenda 2 To consider and certify the Minutes of the 2024 Annual General Meeting of Shareholders

The Chairman informed the Meeting that the Minutes of the 2024 Annual General Meeting of Shareholders, which was held on 25 April 2024, were recorded and prepared correctly. Therefore, it was deemed appropriate to propose the Meeting to consider and certify the Minutes of the 2024 Annual General Meeting of Shareholders, which was provided to shareholders along with the Invitation Letter for consideration and certification.

The Chairman gave an opportunity to the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

The Chairman then assigned the Secretary to proceed according to the agenda. The Secretary informed the Meeting that this agenda requires approval by the majority votes of the total votes of shareholders and proxies attending the Meeting and eligible to vote.

Resolution Upon due consideration, the Meeting resolved to certify the Minutes of the 2024 Annual General Meeting of Shareholders by the unanimous votes of the shareholders and proxies attending the Meeting and casting their votes as follows:

Agreed:	438,097,121	votes	Equivalent to the percentage of	100.00
Disagreed:	-	votes	Equivalent to the percentage of	0.00
Abstained:	-	votes	Equivalent to the percentage of	0.00
Voided:	-	votes	Equivalent to the percentage of	0.00
Total	438,097,121	votes	Equivalent to the percentage of	100.00

Agenda 3 To acknowledge the Company's operational results for the year 2024

Mr. Somchat Sanghitkul, the Chief Executive Officer, informed the details and information regarding the Company's operational results for the year 2024 to the Meeting. Mr. Somchat Sanghitkul, therefore, informed the operational results of the Company to the Meeting such as revenue, gross profit margin, net profit, including the proportion of customers classified by types, the details appeared in the Annual Report of the year 2024 (56-1 One Report), which was provided to shareholders along with the Invitation Letter for consideration.

In addition, in the anti-corruption and corruption operations, the Company has channels to inform and report in the results of the anti-corruption and corruption operations to the Company. In 2024, there was no report on the results of the anti-corruption and corruption operations within the Company.

The Secretary informed the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

Remark: This agenda is only for acknowledgement; therefore, voting is not required.

Agenda 4 To consider and approve the financial statements for the fiscal year ended 31 December 2024

The Secretary informed the Meeting that in order to comply with Section 112 of the Public Limited Companies Act and Article 39 of the Company's Articles of Association, the Board of

Directors has approved to prepare the Company's financial statements for the year 2024, ended on 31 December 2024, which have been audited by a certified public accountant and reviewed by the Audit Committee and approved by the Board of Directors.

Mr. Somchat Sanghitkul, the Chief Executive Officer, informed the Meeting regarding the financial statements for the fiscal year ended 31 December 2024, which was audited and certified by an authorised auditor and was validated by the Audit Committee, as well as approved by the Board of Directors. The summary details are as follows:

Profit and Loss Statement

Unit: Thousand Baht

Details	Consolidated		Separate Financial Statements	
	2024	2024	2024	2023
Total Revenue	567,823	567,816	567,816	532,054
Cost of services	439,741	439,740	439,740	404,778
Distribution and administration Cost	38,024	37,971	37,971	36,074
Financial Cost	107	107	107	1,593
Income Tax expenses	17,767	17,767	17,767	18,080
Net profit	72,184	72,231	72,231	71,529
Profit Margin (THB)	0.12	0.12	0.12	0.12

Statement of Financial Position

Unit: Thousand Baht

Details	Consolidated		Separate Financial Statements	
	2024	2024	2024	2023
Cash and cash equivalents	409,140	407,509	407,509	305,350
Trade and other receivables	114,568	114,552	114,552	168,311
Contract Assets	64,048	64,048	64,048	87,891
Retention receivables	41,199	40,359	40,359	42,506
Other Current Assets	4,178	4,178	4,178	8,097
Other Non-Current Assets	99,277	101,777	101,777	100,413
Total Assets	732,410	732,424	732,424	712,568
Total Liabilities	85,780	85,747	85,747	108,816

Shareholders' Equity	646,630	646,677	603,751
Total Liabilities and Shareholders' Equity	732,410	732,424	712,568

The Secretary informed the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

The Secretary asked the Meeting to consider and resolve to approve this agenda and informed the Meeting that this agenda requires approval by the majority votes of the total votes of shareholders and proxies attending the Meeting and eligible to vote.

Resolution Upon due consideration, the Meeting resolved to approve the financial statements for the fiscal year ended 31 December 2024 by the unanimous votes of the shareholders and proxies attending the Meeting and casting their votes as follows:

Agreed:	438,097,121	votes	Equivalent to the percentage of	100.00
Disagreed:	-	votes	Equivalent to the percentage of	0.00
Abstained:	-	votes	Equivalent to the percentage of	0.00
Voided:	-	votes	Equivalent to the percentage of	0.00
Total	438,097,121	votes	Equivalent to the percentage of	100.00

Agenda 5 To consider and approve the election of directors in replacement of those retiring by rotation

Mr. Chakporn Oonjitt, the Chairman of the Nomination and Remuneration Committee, explain this agenda to the Meeting by informing the Meeting that according to Section 71 under the Public Limited Companies Act and Clause 17 of the Company's Articles of Association stipulate that in every annual general meeting of shareholders, one-third (1/3) of directors shall vacate office in the first and second year after the registration of the Company by drawing lots. In every subsequent year, directors who have been in office the longest shall vacate office. Directors vacating office may be re-elected.

In the 2025 Annual General Meeting of Shareholders, there are 3 out of 9 directors which equals one-third (1/3) of the directors who are due to retire by rotation as follows:

1. Ms. Pakatip Lopandhsri Director
2. Mr. Teeradej Tangpraputgul Director / Independent Director / Audit Committee /
Chairman of the Risk Management Committee
3. Mr. Somchat Sanghitkul Director

The Company gave an opportunity to shareholders to nominate persons to be elected as directors to promote good corporate governance regarding the shareholders' rights through the Company's website from 8 November 2024 until 3 January 2025, but there was no shareholders nominated any person to be considered.

The nominated persons passed the consideration process by the Company, and they meet the qualifications according to the relevant rules and regulations which are appropriate for the Company's business. Therefore, the Board of Directors considered that it was deemed appropriate to propose the Meeting to consider and re-appoint the 3 retired directors as the directors of the Company for another term. The Company provided copies of the curriculum vitae and work experience of the nominated directors, along with the Invitation Letter, to all shareholders.

The Secretary informed the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

The Secretary asked the Meeting to consider and resolve to approve this agenda and informed the Meeting that this agenda requires approval by the majority votes of the total votes of shareholders and proxies attending the Meeting and eligible to vote.

In this agenda, another 1 shareholder attended the Meeting, totaling 5 shares, so there were 41 shareholders attending the Meeting in person and by proxy, totaling 438,097,126 shares.

Resolution Upon due consideration, the Meeting resolved to approve the re-appointment of the directors retiring by rotation to be the directors of the Company for another term by the unanimous/ majority votes of the shareholders and proxies attending the Meeting and casting their votes as follows:

5.1 Ms. Pakatip Lopandhsri

Agreed:	437,696,480	votes	Equivalent to the percentage of	99.9085
Disagreed:	-	votes	Equivalent to the percentage of	0.00
Abstained:	400,646	votes	Equivalent to the percentage of	0.0915
Voided:	-	votes	Equivalent to the percentage of	0.00
Total	438,097,126	votes	Equivalent to the percentage of	100.00

5.2 Mr. Teeradej Tangpraprutgul

Agreed:	438,095,126	votes	Equivalent to the percentage of	99.9995
Disagreed:	-	votes	Equivalent to the percentage of	0.00
Abstained:	2,000	votes	Equivalent to the percentage of	0.0005
Voided:	-	votes	Equivalent to the percentage of	0.00
Total	438,097,126	votes	Equivalent to the percentage of	100.00

5.3 Mr. Somchat Sanghitkul

Agreed:	437,947,126	votes	Equivalent to the percentage of	99.9658
Disagreed:	-	votes	Equivalent to the percentage of	0.00
Abstained:	150,000	votes	Equivalent to the percentage of	0.0342
Voided:	-	votes	Equivalent to the percentage of	0.00
Total	438,097,126	votes	Equivalent to the percentage of	100.00

Agenda 6 To consider and approve the remuneration of directors and the sub-committee members for the year 2025

The Company Secretary explain this agenda to the Meeting by informing the Meeting that according to Section 90 under the Public Limited Companies Act which stipulates that the company shall not pay money or any other property to directors except payment as

remuneration under the company's Articles of Association. Clause 22 of the Company's Articles of Association stipulates that the directors of the Company are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, gratuities, bonuses, or other forms of compensation as approved and resolved by a meeting of shareholders, with at least two-thirds (2/3) of the total votes of shareholders present at the meeting. The amount of the director's remuneration may be specified as a fixed amount or set as criteria and may be set for a certain period or until the meeting of shareholders resolves to change it. In addition, the directors of the Company are entitled to receive allowances and other benefits as stipulated by the Company's regulations.

To determine the remuneration of directors and the sub-committee members for the year 2025, the Nomination and Remuneration Committee determined the remuneration for the directors and the sub-committee members by taking into account the appropriateness of the remuneration in line with the assigned duties and responsibilities, at the same rate as the previous year, the details are as follows:

Position	Remuneration
<u>Meeting Allowance for the Board of Directors</u>	
- President of the Board of Directors (THB/time)	7,000
- Member of the Director (THB/person/time)	6,000
<u>Meeting Allowance for the Audit Committee</u>	
- Chairman of the Audit Committee (THB/time)	7,000
- Member of the Audit Committee (THB/person/time)	6,000
<u>Meeting Allowance for the Risk Management Committee</u>	
- Chairman of the Risk Management Committee (THB/time)	7,000
- Member of the Risk Management Committee (THB/person/time)	6,000
<u>Meeting Allowance for the Nomination and Remuneration Committee</u>	
- Chairman of the Nomination and Remuneration Committee (THB/time)	7,000
- Member of the Nomination and Remuneration Committee (THB/person/time)	6,000
<u>Remuneration of the Independent Directors</u>	
- Chairman of the Board of Directors (Independent Director) (THB/month)	21,000

Position		Remuneration
- Director (Independent Director)	(THB/person/month)	18,000

The Secretary informed the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

The Secretary asked the Meeting to consider and resolve to approve this agenda and informed the Meeting that this agenda must be passed by more than two-thirds (2/3) of the total votes of shareholders and proxies attending the Meeting and eligible to vote.

In this agenda, another 1 shareholder attended the Meeting, totaling 152 shares, so there were 42 shareholders attending the Meeting in person and by proxy, totaling 438,097,278 shares.

Resolution Upon due consideration, the Meeting resolved to approve the remuneration of directors and sub-committee members for the year 2025 by the unanimous votes of the shareholders and proxies attending the meeting and casting their votes as follows:

Agreed:	438,097,278	votes	Equivalent to the percentage of	100.00
Disagreed:	-	votes	Equivalent to the percentage of	0.00
Abstained:	-	votes	Equivalent to the percentage of	0.00
Voided:	-	votes	Equivalent to the percentage of	0.00
Total	438,097,278	votes	Equivalent to the percentage of	100.00

Agenda 7 To consider and approve the appointment of the auditors and auditor's remuneration for the year 2025

Mr. Vajraput Vajrabhaya, the Chairman of the Audit Committee to explain this agenda to the Meeting by informing the Meeting that to comply with Section 120 under the Public Limited Companies Act and Clause 36 of the Company's Articles of Association which stipulate that in every annual general meeting of shareholders, the meeting must appoint the auditors and determine the remuneration of the auditor of the company. The Company, therefore, has criteria for considering the selection and appointment of auditors as follows:

1. Knowledge, competence, and experience of auditors;
2. Availability of personnel, experience of auditors, and the previous performance;
3. Reasonableness of the proposed audit fee compared with the amount of work and the audit fee rate compared to other listed companies in the same group of work;
4. Independence of auditors, without having any relationships and/or interests in the Company, its executives, major shareholders, or being a person related to such persons.
5. Audit quality control.

In this regard, the Company has thoroughly considered the qualifications of auditors. Therefore, the Company proposed a list of auditors from SP Audit Company Limited, who have been the Company's auditor for 7 years, to be the Company's auditors and to express opinions on the Company's financial statements for the year 2025. The list of names of auditors is as follows:

- | | |
|----------------------------------|--------------------------------------|
| 1. Ms. Chuenta Chommern | Auditor registration number 7570; or |
| 2. Ms. Wanraya Puttasatien | Auditor registration number 4387; or |
| 3. Mr. Suchart Panitcharoen | Auditor registration number 4475; or |
| 4. Ms. Waraporn Intaraprasit | Auditor registration number 7881; or |
| 5. Ms. Amornrat Chaethongborisut | Auditor registration number 10998 |

The aforementioned auditors are the auditors approved by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET) and have no relationships and/or interests in the Company, its executives, major shareholders, or a person related to such persons in a manner that will affect the independent performance of duties. In the case that the proposed auditors are unable to perform a duty, SP Audit Company Limited is responsible for appointing other auditors of SP Audit Company Limited to be auditors of the Company instead.

In addition, the Board of Directors of the Company considered that it was deemed appropriate to determine the auditors' remuneration for the year 2025 with a total amount of THB 1,460,000 per year. The Company compared the remuneration with the market price and found that it is

a reasonable price and it is qualified with the criteria of the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET) in all respects.

Mr. Vajraput Vajrabhaya, the Chairman of the Audit Committee, gave an opportunity to the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

The Secretary asked the Meeting to consider and resolve to approve this agenda and informed the Meeting that this agenda requires approval by the majority votes of the total votes of shareholders and proxies attending the Meeting and eligible to vote.

Resolution Upon due consideration, the Meeting resolved to approve the appointment of the auditors and auditors' remuneration for the year 2025 as proposed by the unanimous/majority votes of the shareholders and proxies attending the meeting and casting their votes as follows:

Agreed:	438,097,126	votes	Equivalent to the percentage of	100.00
Disagreed:	-	votes	Equivalent to the percentage of	0.00
Abstained:	152	votes	Equivalent to the percentage of	0.00
Voided:	-	votes	Equivalent to the percentage of	0.00
Total	438,097,278	votes	Equivalent to the percentage of	100.00

Agenda 8 To consider and approve the allocation of profit as a reserved fund and dividend payment from the results of the Company's operation for the year 2024

The Secretary explain this agenda to the Meeting by informing the Meeting that according to Section 116 under the Public Limited Companies Act and Clause 45 of the Company's Articles of Association which stipulate that the Company must allocate part of the annual net profit as a legal reserve in the amount not less than 5 percent of the annual net profit, less the sum of accumulated loss brought forward (if any) until the legal reserve amounts having not less than 10 percent of the registered capital.

At present, the Company has a total registered capital of THB 300,000,000 and a reserve fund before legal allocation of THB 14,000,000, accounting for 4.67 percent of the Company's

registered capital. The Company's operating results, which appeared in the separate financial statements for the year 2025, provide that the Company had a total net profit of THB 72,230,538.48. The Board of Directors, therefore, considered that it was deemed appropriate to propose the Meeting to consider and approve the allocation of profits from the Company's operating results for the year 2024 as legal reserves totaling THB 4,000,000. After the allocation of such profits as legal reserves, which is equivalent to 5.54 percent of net profit according to the financial statements for the year ending 31 December 2024, the Company will have a total legal reserve of THB 18,000,000, accounting for 6 percent of the Company's registered capital.

The Company has a net profit from the operation in the fiscal year ending on 31 December 2024, after deducting corporate income tax, in the amount of THB 72,230,538.48 and has no accumulated losses. Therefore, the Board of Directors considered that it was deemed appropriate to propose to the Meeting to consider and approve the payment of dividends to shareholders from the Company's operation which appeared in the separate financial statements for the year 2024, which is a cash dividend payment at the rate of THB 0.10 per share for 600,000,000 shares, in the amount not exceeding THB 60,000,000. The Company paid the dividend for the year 2023 at the rate of THB 0.048 per share for 600,000,000 shares, totaling THB 28,800,000. The Company will pay dividends to the Company's shareholders, whose names appear in the shareholder register on the record date on 6 May 2025, and the dividend payment will be made on 20 May 2025.

The Secretary informed the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

The Secretary asked the Meeting to consider and resolve to approve this agenda and informed the Meeting that this agenda requires approval by the majority votes of the total votes of shareholders and proxies attending the Meeting and eligible to vote.

Resolution Upon due consideration, the Meeting resolved to approve the allocation of profits from the Company's operating results for the fiscal year ended 31 December 2024 as legal reserves in the total amount of THB 4,000,000, which is equivalent to 5.54 percent of net profit according to the financial statements. The Company will have a total legal reserve in the amount of THB

18,000,000, which is equivalent to 6 percent of the Company's registered capital. Moreover, the dividend payment is approved in the form of cash at the rate of THB 0.10 per share, in the amount of 600,000,000 shares, in the total amount not exceeding THB 60,000,000, paid to the Company's shareholders, whose names appear in the shareholder register on the record date on 6 May 2025, and the dividend payment will be made on 20 May 2025.

The Meeting resolved to approve by the unanimous votes of the shareholders and proxies attending the Meeting and eligible to vote as follows:

Agreed:	438,097,278	votes	Equivalent to the percentage of	100.00
Disagreed:	-	votes	Equivalent to the percentage of	0.00
Abstained:	-	votes	Equivalent to the percentage of	0.00
Voided:	-	votes	Equivalent to the percentage of	0.00
Total	438,097,278	votes	Equivalent to the percentage of	100.00

Agenda 9 To acknowledge changes to the framework for budget utilization while adhering to the original purpose of fund usage, as specified in the Registration Statement form and prospectus

Mr. Somchat Sanghitkul, the Chief Executive Officer, informed the Meeting regarding the changes to the framework for budget utilization while adhering to the original purpose of fund usage, as specified in the Registration Statement form and prospectus. Mr. Somchat Sanghitkul informed the Meeting regarding the use of IPO funds according to the Company's objectives as appeared in the information that the Company reported to the public before listing on the stock exchange in 2022. From the operations, the Company has achieved the objectives as disclosed before listing on the stock exchange, but there is still a remaining amount of 19.61 million baht, which the Company has used as working capital. therefore, the information is presented for shareholders information.

The Secretary informed the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

Remark: This agenda is only for acknowledgement; therefore, voting is not required.

Agenda 10 To consider other matters (if any)

The Secretary informed the shareholders to ask for inquiries or express opinions about this agenda. It appeared that no shareholders or proxies inquired or expressed their opinion regarding this agenda.

As it appeared no additional inquiries or agenda from shareholders, Mr. Chakporn Oonjitt, the Chairman of the Meeting, declared the Meeting adjourned and thanked all shareholders for attendance in the 2025 Annual General Meeting of Shareholders.

The Meeting was adjourned at 10.00 a.m.

Mr. Chakporn Oonjitt
Chairman of the Meeting

Mrs. Napatsawan Wattanasirichaikul
Company Secretary
Recorder of the Meeting

Curriculum Vitae of Nominated Directors

Mr Chakporn Oonjitt

Age: 66 Years, Nationality: Thai

Date of Appointment: 1st time was appointed on 14th March 2022

2nd time was appointed on 20th April 2023

3rd time was proposed on 23rd April 2026

Type of director to be appointed: Director

Position in the company: Chairman of the Board of Directors / Independent Director / Audit Committee

Experience: 44 Years

Number of years on the board: 4 Years

Shareholding in the company (Percentage): 0.0667

Education

- Master's Degree in Engineering, Industrial Engineering, Lamar University
- Bachelor's Degree in Engineering, Industrial Engineering, Chulalongkorn University

Director's Training

Director Accreditation Program (DAP 187/2021)

Committee / Director in Other Businesses (Information as of 31st December 2025)

Listed Companies in others: None

Non-Listed Companies:

Construction Institute of Thailand / Foundation	Acting Director	2011 - Present
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Committee / Director of other businesses that may cause conflict: None

Relationship with Directors / major shareholder or subsidiary: None

Meeting Attendance 2025

Meetings	Attendance/Meetings	Percentage
The Board of Directors' Meeting	5 / 5	100%

Audit Committee's Meeting	4 / 4	100%
<u>Additional Qualifications for Nominated Directors</u>		
1. Directors who are involved in the management of work, staffs, employees or consultants who receive a salary from the company or subsidiary		-Yes-
2. Professional service providers (such as auditors, legal counsel)		-No-
3. Business relationships that may cause an inability to function independently (such as buying-selling raw materials / products / services, lending money services, or lending for money)		-No-

Curriculum Vitae of Nominated Directors

Mr. Polpat Karnasuta

Age: 66 Years, Nationality: Thai

Date of Appointment: 1st time was appointed on 14th March 2022

2nd time was appointed on 20th April 2023

3rd time was proposed on 23rd April 2026

Type of director to be appoint: Director

Position in the company: Director

Experience: 43 Years

Number of years on the board: 4 Years

Shareholding in the company (Percentage): 0.3334

Education

Bachelor's Degree in Business Administration, University of Oregon

Director's Training

- Director Certification Program (DCP 229/2016)
- Board Nomination and Computer Program (BNCP 3/2018)
- Director Accreditation Program (DAP 7/2004)

Committee / Director in Other Businesses (Information as of 31st December 2025)

Listed Companies in others:

Nawarat Patanakarn Public Company Limited	Chief Executive Officer / Director	2018 - Present
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Non-Listed Companies:

Tastemaker Company Limited	Director	2016 - Present
Mana Development Company Limited	Director	2013 - Present
E.G.G. Enterprise Company Limited	Director	2009 - Present
Oriental Residence Bangkok Company Limited	Director	2007 - Present
C.I.N. Estate Company Limited	Director	2006 - Present
Ball Clay Works Company Limited	Director	2004 - Present
Baan Poulom Company Limited	Director	2003 - Present

Anya Design Company Limited	Director	2003 - Present
Chaiprakan Company Limited	Director	2000 – Present
Tanina Company Limited	Director	1996 - Present
Bua Company Limited	Director	1982 - Present
Committee / Director of other businesses that may cause conflict: None		
Relationship with Directors / major shareholder or subsidiary: None		
<u>Meeting Attendance 2025</u>		
Meetings	Attendance/Meetings	Percentage
The Board of Directors' Meeting	4 / 5	80%
<u>Additional Qualifications for Nominated Directors</u>		
1. Directors who are involved in the management of work, staffs, employees or consultants who receive a salary from the company or subsidiary		-Yes-
2. Professional service providers (such as auditors, legal counsel)		-No-
3. Business relationships that may cause an inability to function independently (such as buying-selling raw materials / products / services, lending money services, or lending for money)		-No-

Curriculum Vitae of Nominated Directors

Ms. Orasa Vimolchalao

Age: 72 Years, Nationality: Thai

Date of Appointment: 1st time was appointed on 14th March 2022
 2nd time was appointed on 20th April 2023
 3rd time was proposed on 23rd April 2026

Type of director to be appointed: Director

Position in the company: Director

Experience: 41 Years

Number of years on the board: 4 Years

Shareholding in the company (Percentage): 0.8336

Education

- Master's Degree in Business Administration, National Institute of Development Administration
- Bachelor's Degree in Engineering (Mechanical), Khon Kaen University

Director's Training

- Director Accreditation Program (DAP), Class SEC/2015
- The New CFO (Crisis Financial Officer) Program
- Dynamic Leadership Training Program
- e-Logistic Summit 2019 Program
- Chief Transformation Officer (CTO) Program
- Predictive Index Program
- Criminal Liability of Directors and Authorized Representatives: Is the New Law Truly Better? Program
- Effective Individual Development Planning (IDP) and Alignment with Organizational Needs Program
- Basic Valuation for Investor Relations (IR) Program
- Corporate Social Responsibility for Sustainable Development (CSR for Corporate Sustainability), Class 3
- Orientation Course – CFO Focus on Financial Reporting, Class 6
- E-Learning Program: P01 – Fundamentals of Business Sustainability
- E-Learning Program: ESG 101
- Free Seminar: “HR Mergers, Acquisitions and Divestments”
- Seminar on “Prevention, Deterrence, and Suppression of Misconduct in Listed Companies”

- Participation in mai Update 2024: Enhancing Regulations and Fundraising via TDX
- Free Webinar #111: “AI Beyond Human Intelligence – Latest Developments in ChatGPT, Gemini, and Claude”
- Program on Sustainability Data Quality Development for Listed Companies
- SETLink Disclosure System Training, Session 2/2024 for Listed Companies
- Live Seminar: Risk Management – “Corporate Value Enhancement via Risk Management”
- Fundamental Training on Sustainability Operations
- Battery End-of-Life Handling: Technology and Management
- Transforming Business with Next-Generation Data Science and AI
- The Way for Sustainability and Cost Saving 2024: “Because We Care”
- Towards Net Zero: Virtual Forum by Grundfos Industry APAC

Committee / Director in Other Businesses (Information as of 31st December 2025)

Listed Companies in others:

SiamEast Solutions Public Company Limited	Director	2016 - Present
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Non-Listed Companies:

OXS Group Holding Company Limited	Director	2021- Present
V-Care Global Health Company Limited	Director	2016 - Present
Vimolchhalao Company Limited	Director	2004- Present
Siamraj Travel Company Limited	Director / Managing Director	2004- Present
Kessel (Thailand) Company Limited	Director / Managing Director	1994 - Present
PPM Engineering Company Limited	Director / Managing Director	1989 - Present

Committee / Director of other businesses that may cause conflict: None

Relationship with Directors / major shareholder or subsidiary: She is the mother of Mr. Kirk Leekasem, the Director

Meeting Attendance 2025

Meetings	Attendance/Meetings	Percentage
The Board of Directors’ Meeting	5 / 5	100 %

Additional Qualifications for Nominated Directors

1. Directors who are involved in the management of work, staffs, employees or consultants who receive a salary from the company or subsidiary	-Yes-
2. Professional service providers (such as auditors, legal counsel)	-No-
3. Business relationships that may cause an inability to function independently (such as buying-selling raw materials / products / services, lending money services, or lending for money)	-No-

Articles of Association of the Company regarding the Meeting of Shareholders and voting

Provision 6

Annual General Meeting of Shareholders

Article 31. The Board of Directors shall arrange for the shareholders' meeting to be an Annual General Meeting within four (4) months from the end of the Company's fiscal year.

Shareholders' meetings other than the first paragraph are called extraordinary general meetings, whereby the Board of Directors may summon an extraordinary general meeting of shareholders at any time as deemed appropriate.

One or more shareholders with a total of not less than ten (10) percent of the total number of shares sold can, together, make a letter of request to the Board of Directors to arrange an extraordinary meeting of shareholders at any time. However, the shareholders must clearly specify the subject and reason for requesting the meeting to be arranged in the said letter. In this case, the Board of Directors must arrange for a meeting of shareholders within forty-five (45) days from the date of receiving the letter from the shareholders.

In the event that the Board of Directors fails to arrange a meeting within the period specified in the third paragraph, and the number of shareholders who are named or other shareholders together has the number of shares combined as required, the shareholders may arrange for a meeting of shareholders within forty-five (45) days from the due date of the period under the third paragraph. In this event, this shall be considered as a meeting of shareholders that the Board of Directors convenes, therefore, the company is responsible for any necessary expenses incurred from arranging meetings and facilitating them as appropriate.

In the event that there is a shareholders' meeting arrange another meeting because the number of shareholders attending the meeting under the fourth paragraph does not constitute a quorum as specified in the Company's Articles of Association, clause 33 paragraph one, the shareholders under the fourth paragraph must be jointly responsible for the expenses incurred from arranging the meeting for the Company.

Article 32. The business to be transacted at the general meeting of shareholders shall be decided by the board of directors and the notice of the meeting of shareholders shall specify the venue, the date, the time and the nature of the business to be transacted: for acknowledgment, for approval, or for consideration, as the case may be, together with the opinion of the board on such business. Such notice shall be dispatched to shareholders and the registrar at least seven (7) days prior to the proposed date for the meeting. The notice of the shareholders' meeting must be advertised in the newspaper three (3) consecutive days at least three (3) days prior to the meeting date.

The shareholders' meeting of the company shall be held at the province where the head office of the Company is located or any place as fixed by the board of directors.

Article 33. At every meeting of shareholders, more than twenty-five (25) shareholders and their proxies or one-half (1/2) of the number of shareholders and their proxies and having the total number of shares not less than one-third (1/3) of the issued and paid-up capital shall constitute the quorum.

At any shareholders' meeting, if within one (1) hour from the time appointed for the meeting, the quorum prescribed by the above paragraph is not present, if the shareholders' meeting is summoned upon the request of shareholders, it shall be dissolved. If the shareholders' meeting has not been summoned upon the request of shareholders, another shareholders meeting shall be summoned and the invitation letter to the meeting shall be dispatched to shareholders at least seven (7) days prior to the meeting day. At such a meeting, no quorum shall be necessary.

Article 34. The Chairman of the board of directors shall be the Chairman of the shareholders' meeting. In the event that the Chairman of the board of directors is unable to convene or attend the meeting of shareholders, the Vice Chairman will take the chair. In the event that the Vice Chairman cannot convene or attend the meeting of shareholders, the shareholders attending the meeting shall appoint any of the shareholders as decided from time to time to take the chair.

Article 35. In casting the votes, each shareholder shall have one (1) vote for each share. A shareholder who has a special interest in a resolution may not vote on such resolution, except for the voting for the appointment of directors. A resolution of the shareholder meeting will be valid as follows:

- (1) In the normal case, the majority of votes of the shareholders who attend the meeting and cast their votes shall be counted. If there are equal votes, the chairman of the meeting shall have an additional one (1) casting vote.
- (2) In the following cases: A vote of not less than three-fourths (3/4) of the total number of votes of shareholders who are present at the meeting and have the right to vote shall be counted:
 - (A) The sale or transfer of the entire or parts of the business of the Company to others;
 - (B) The purchase or acceptance of the business of other private companies or the public companies to the Company;
 - (C) Executes, amendments, or cancellations of contracts relating to the lease of all or significant parts of the business of the Company, the assignment of any other person to manage the business of the Company; or a merger with another person, with the purpose is to divide the profits or the loss;
 - (D) Amendment of Memorandum of Association or Articles of Association;
 - (E) Increase or decrease the registered capital of the Company;
 - (F) The dissolution of the company;
 - (G) The issuance of debentures of the Company;
 - (H) The merger of the Company with other companies.

Article 36. Businesses of summoning the Annual General Meeting of Shareholders are as follows:

- (1) To acknowledge the report of the Board of Directors showing the Company's business in the past year;
- (2) To consider and approve the balance sheet and the profit and loss statement;
- (3) To consider and approve the appropriation of profit and the dividend payment;
- (4) To consider the election of new directors to replace the retiring directors;
- (5) To determine the remuneration of the directors;
- (6) To consider and appoint the auditors and determine their remuneration; and
- (7) Others.

Instruction on the meeting registration, proxy, required documents, and evidence
for attending the meeting of shareholders

Registration

Shareholders and proxies can register to attend the meeting from 8.00 a.m., on 23rd April 2026, the meeting will start at 09.00 a.m. at the Meeting Room 214, BITEC Exhibition and Convention Centre, Bangna-Trad Road, Bangna Tai Sub-district, Bangna District, Bangkok (the map of the meeting venue is as Enclosure 9)

The proxy

In case the shareholders cannot attend the meeting on their own, they can grant their proxy to attend and vote on their behalf as appropriate in all respects by 3 types of Proxy Forms, which are designed by the Department of Business Development, Ministry of Commerce. The Company has sent proxy forms A, B, and C with this Invitation Letter as provided in Enclosure 7. Besides, shareholders may download 3 types of Proxy Forms from the Company's website at www.uba.co.th, whereby each form has a character below.

- A Simple
- B Detailed
- C Specific form for Foreign Investors and appoint Custodian in Thailand as a depository of shares

The proxy can be implemented as follows:

1. General shareholders may select either from the proxy Form A or Form B.
2. Shareholders who are Foreign Investors and appoint a custodian in Thailand as a depository, please use proxy Form C.
3. The shareholder will provide the proxy to only one person to attend the meeting and cast votes. Dividing the number of shares into multiple proxies is not allowed.
4. Shareholders can appoint a proxy to any person or appoint an independent director of the Company as desired. The details are provided in Enclosure 8. Shareholders may send the proxy form with supporting documents within 10 April 2026 to:

Company Secretary

Utility Business Alliance Public Company Limited

123 Vibhavadi Rangsit Road, Chom Phon Sub-district, Chatuchak District, Bangkok 10900

Thailand

Tel.: 02-789-3232

Fax.: 02-617-8130

E-mail: w_napatsawan@uba.co.th

5. Fill in the proxy form and sign the signature of the grantor and the proxy. Send a Form to the Company with a THB 20 stamp duty and specify the date on which the proxy form was made.
6. The proxy must show the proxy form and supporting documents as required in imperative documents on the meeting day and present them at the registration desk.

Documents for the meeting day

Ordinary shareholder

1. In the case of the shareholders attending the meeting in person:

Present the identification card or the government ID or the driving license or valid passport (in case of foreigner). If there is a change of name - surname, the evidence must also be submitted.

2. In the case of proxy:

Present:

- 1) Proxy form with correct information and a signature of the grantor and proxy with the affixed stamp duty;
- 2) The copy of the identification card or the government ID or the driving license or valid passport (in case of foreigner) of **the grantor** with a certified true copy by the grantor;
- 3) The identification card or the government ID or the driving license or valid passport (in case of foreigner) of **the proxy**.

Juristic person

1. In the case of the authorized representative of the juristic person attending the meeting in person:

Present:

- 1) The copy of the identification card or the government ID or the driving license or valid passport (in case of foreigner) of the authorized representative of the juristic person with a signature and certified a true copy;

- 2) A copy of an affidavit of the juristic person issued by the Ministry of Commerce, with no more than 6 months and certified a true copy by the authorized representative of the juristic person with the message that the authorized representative who signed the proxy form has the power to act as a representative of the juristic person.

2. In the case of proxy:

Present:

1. Proxy form with correct information and a signature of the grantor and proxy with the affixed stamp duty;
 2. The copy of the identification card or the government ID or the driving license or valid passport (in case of foreigner) of the authorized representative of the juristic person with a certified true copy;
 3. The identification card or the government ID or the driving license or valid passport (in case of foreigner) of the proxy;
 4. A copy of an affidavit of the juristic person issued by the Ministry of Commerce, with no more than 6 months and certified a true copy by the authorized representative of the juristic person with the message that the authorized representative who signed the proxy form has the power to act as a representative of the juristic person.
3. In the proxy case of foreign investors who appoint custodians in Thailand as their depository and have already appointed the proxy by the Proxy Form C. Please provide the following documents.

3.1 Custodian documents

- 1) Proxy form C. with correct information and already signed by the authorized representative of the custodian who is a grantor, with an affixed stamp duty;
- 2) The confirmation letter to confirm that the proxy is a licensed custodian;
- 3) A copy of an affidavit of the custodian, with no more than 6 months certified a true copy by the authorized representative of the custodian showing the message that the authorized representative of the custodian who signed as a grantor has the right to sign on behalf of the custodian;
- 4) The copy of the identification card or the government ID or the driving license or valid passport (in case of foreigner) of the authorized representative of the custodian with a signature and certified true copy.

3.2 Foreign Investor documents

- 1) The power of attorney from the shareholder to appoint the Custodian to sign a proxy form on behalf of the shareholder;
- 2) A copy of an affidavit of the shareholder of the company certified true copy by the authorized representative, with no more than 6 months with the message that the authorized representative who signed the power of attorney has the power to act as a representative of the shareholder;
- 3) The certified true copy of the identification card or the government ID or the driving license or valid passport (in case of foreigner) of the authorized representative of a juristic person.

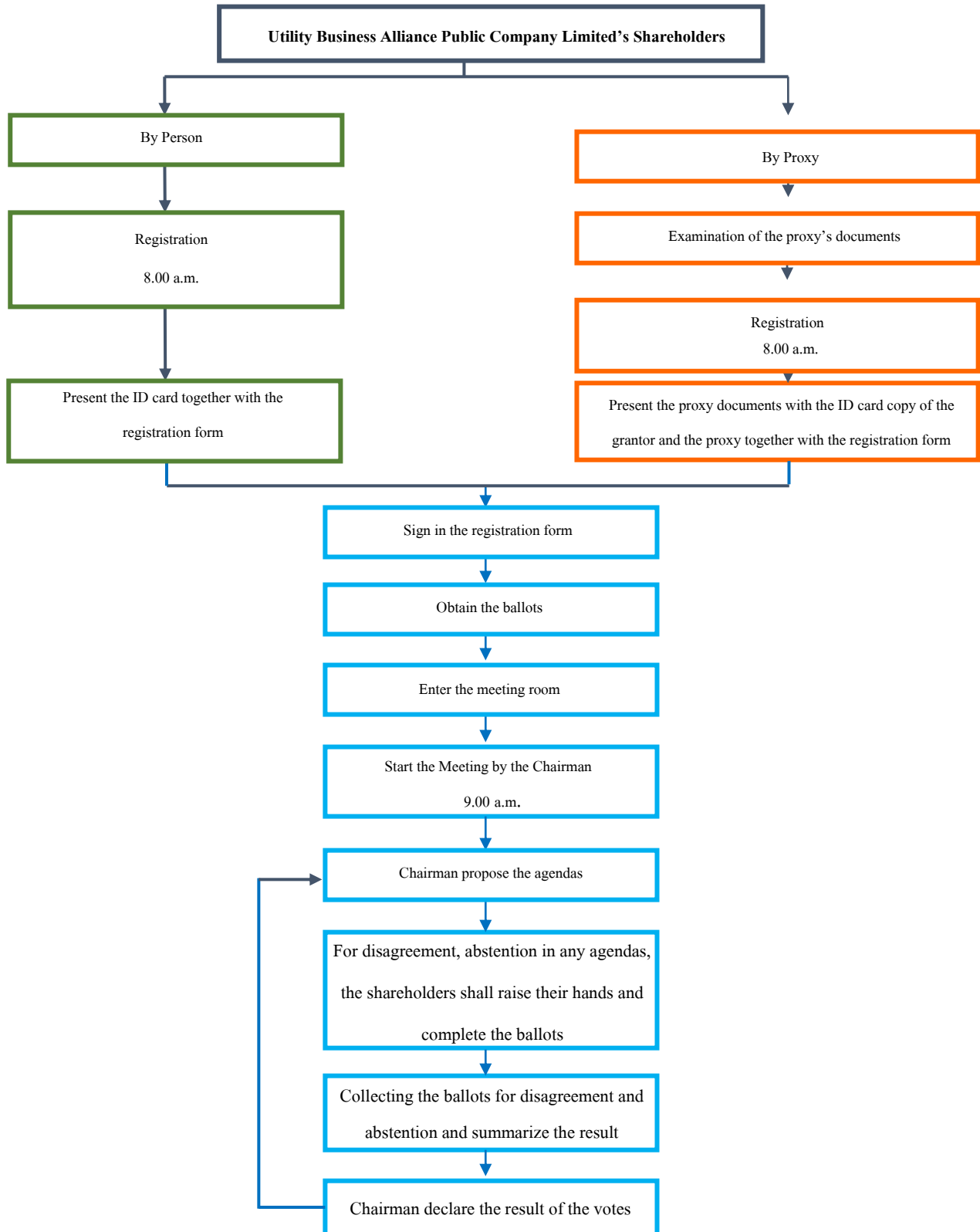
3.3 Proxy document

Present the identification card or the government ID or the driving license or valid passport (in case of foreigner) of the **proxy**.

The Procedure for attending the 2026 Annual General Meeting of Shareholders

Utility Business Alliance Public Company Limited

23rd April 2026, at 9.00 a.m.



หนังสือมอบฉันทะ (แบบ ข.)

Proxy (Form B.)

เลขทะเบียนผู้ถือหุ้น.....
Shareholders register No.....

เขียนที่.....
Written at
วันที่.....เดือน.....พ.ศ.
Date Month Year

(1) ข้าพเจ้า..... สัญชาติ..... อายุ..... ปี อยู่บ้านเลขที่..... ถนน.....
I/We Nationality Age years, residing at Road
ตำบล/แขวง..... อำเภอ/เขต..... จังหวัด..... รหัสไปรษณีย์.....
Sub-district District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท ยูทิลิตี้ บิซิเนส อัลลายแอนซ์ จำกัด (มหาชน)
Being a shareholder of Utility Business Alliance Public Company Limited
โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Holding the total amount of shares and having the right to vote equal to votes
 หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Ordinary share shares having the right to vote equal to votes
 หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Preferred share shares having the right to vote equal to votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทได้ โดยมีรายละเอียดกรรมการอิสระของบริษัท ปรากฏตามสิ่งที่ส่งมาด้วย 8)
Hereby appoint (May grant proxy to the Company's Independent Director of which details as shown in Enclosure 8)
(1) ชื่อ..... อายุ..... ปี อยู่บ้านเลขที่..... ถนน.....
Name Age years, residing at Road
ตำบล/แขวง..... อำเภอ/เขต..... รหัสไปรษณีย์..... หรือ
Sub-district District Postal Code or
(2) ชื่อ..... อายุ..... ปี อยู่บ้านเลขที่..... ถนน.....
Name Age years, residing at Road
ตำบล/แขวง..... อำเภอ/เขต..... รหัสไปรษณีย์..... หรือ
Sub-district District Postal Code or
(3) ชื่อ..... อายุ..... ปี อยู่บ้านเลขที่..... ถนน.....
Name Age years, residing at Road
ตำบล/แขวง..... อำเภอ/เขต..... รหัสไปรษณีย์.....
Sub-district District Postal Code

คนหนึ่งคนเดียวเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569
ในวันที่ 23 เมษายน 2569 เวลา 09.00 น. ณ ห้องประชุม 214 ศูนย์นิทรรศการและการประชุมไบเทค ถนนบางนา-ตราด แขวงบางนาใต้ เขตบางนา
กรุงเทพมหานคร

As only one of my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of shareholders on
23 April 2026, at 09.00 am at Meeting Room 214, BITEC Exhibition and Convention Centre, Bangna-Trad Road, Bangna Tai Sub-district, Bangna
District, Bangkok.

- (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We hereby authorize my/our Proxy to attend the meeting and to cast the votes on my/our behalf at this meeting as follows:

- มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือ และมีสิทธิออกเสียงลงคะแนนได้

Grant proxy the total amount of shares held and entitled to vote.

- มอบฉันทะบางส่วน คือ

Grant partial shares of

- หุ้นสามัญ หุ้น มีสิทธิออกเสียงลงคะแนนได้เท่ากับ..... เสียง

Ordinary share shares and have the right to vote equal to votes

- หุ้นบุริมสิทธิ หุ้น มีสิทธิออกเสียงลงคะแนนได้เท่ากับ..... เสียง

Preferred share shares and have the right to vote equal to votes

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด เสียง

Total voting rights votes

- (5) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We authorize my/our Proxy to cast the votes according to my/our intention as follows:

วาระที่ 1 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568

Agenda 1 To consider and certify the Minutes of the 2025 Annual General Meeting of Shareholders

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ 2 พิจารณารับทราบผลการดำเนินงานของบริษัท ประจำปี 2568

Agenda 2 To acknowledge the Company's operational results for the year 2025

วาระนี้เป็นวาระเพื่อรับทราบจึงไม่มีการลงคะแนนเสียง

This agenda is only for acknowledgement; therefore, voting is not required.

วาระที่ 3 พิจารณานุมัติงบการเงินของบริษัทสำหรับปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568

Agenda 3 To consider and approve the financial statement of the Company for the fiscal year ended on 31 December 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ 4 พิจารณานุมัติการเลือกตั้งกรรมการใหม่แทนกรรมการที่ต้องออกตามวาระ

Agenda 4 To consider and approve the election of new directors in replacement of those retiring by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

การแต่งตั้งกรรมการเป็นรายบุคคล ดังนี้

The appointment of certain directors is as follows:

1. นายจักรพรร อุณจิตต์

Mr. Chakporn Oonjitt

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

2. นายพลพัฒน์ วรรณสุต

Mr. Polpat Karnasuta

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

3. นางสาวอรสา วิมลเฉลา

Ms. Orasa Vimolchalao

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ 5 พิจารณานุมัติการกำหนดค่าตอบแทนกรรมการบริษัทและกรรมการชุดย่อย ประจำปี 2569

Agenda 5 To consider and approve the remuneration of directors and the sub-committee members for the year 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ 6 พิจารณานุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569

Agenda 6 To consider and approve the appointment of the auditor and the auditor's remuneration for the year 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ 7 พิจารณานุมัติการจัดสรรกำไรเป็นทุนสำรองและการจ่ายเงินปันผลสำหรับผลการดำเนินงานประจำปี 2568

Agenda 7 To consider and approve the allocation of profit as a reserved fund and dividend payment for the year 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ 8 พิจารณานำมติการเพิ่มและแก้ไขวัตถุประสงค์ของบริษัท

Agenda 8 To consider and approve the addition and amendment of the Company's objectives

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

วาระที่ 9 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 9 To consider other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

(6) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่ว่าเป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a shareholder.

(7) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried on by the proxy holder in the said meeting except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงนาม/Signed.....ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.
2. ระเบียบวาระแต่งตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
In the agenda regarding the appointment of directors, the meeting may consider appointing the entire board as a whole or any individual director(s).
3. ในกรณีที่มีระเบียบวาระที่ต้องพิจารณาในการประชุมมากกว่าที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ
In case there are agenda other than the agenda specified above, the additional statement can be specified by the shareholder in the Supplemental Proxy Form B as enclosed.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Supplemental Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท ยูทิลิตี้ บิสิเนส อัล라이언ซ์ จำกัด (มหาชน)
The proxy is granted by a shareholder of Utility Business Alliance Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 23 เมษายน 2569 เวลา 09.00 น. ณ ห้องประชุม 214 ศูนย์นิทรรศการและการประชุมไบเทค
ถนนบางนา-ตราด แขวงบางนาใต้ เขตบางนา กรุงเทพมหานคร

For the Annual General Meeting of shareholders for the year 2026 on 23 April 2026, at 09.00 am, at Meeting Room 214, BITEC Exhibition
and Convention Centre, Bangna-Trad Road, Bangna Tai Sub-district, Bangna District, Bangkok

ระเบียบวาระที่.....
Agenda Item.....

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

ระเบียบวาระที่.....
Agenda Item.....

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
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- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

ระเบียบวาระที่.....
Agenda Item.....

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:
 - เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 - Approve Disapprove Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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 - เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 - Approve Disapprove Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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 (b) To grant my/our proxy to vote at my/our desire as follows:
 - เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 - Approve Disapprove Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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 - Approve Disapprove Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
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 - เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 - Approve Disapprove Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:
 - เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 - Approve Disapprove Abstain

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อนี้ลงนามมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I/We certify that the statements in this Supplemental Proxy Form are correct, complete and true in all respects

ลงนาม/Signed.....ผู้มอบฉันทะ/Grantor
 (.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
 (.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
 (.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
 (.....)

หนังสือมอบฉันทะ (แบบ ค.)

(สำหรับผู้ถือหุ้นเป็นผู้ลงทุนต่างชาติและแต่งตั้งให้คัสโตเดียนในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

Proxy (Form C.)

(For shareholders who are foreign investors appointing a local custodian in Thailand to be the depository)

เลขทะเบียนผู้ถือหุ้น.....
Shareholders register No.....

เขียนที่.....
Written at
วันที่.....เดือน.....พ.ศ.
Date Month Year

(1) ข้าพเจ้า.....
I/We
สำนักงานตั้งอยู่เลขที่.....ถนน.....ตำบล/แขวง.....
Residing at Road Sub-district
อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....
District Province Postal Code
ในฐานะผู้ประกอบการธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ.....
As being the custodian of

(2) เป็นผู้ถือหุ้นของ บริษัท ยูทิลิตี้ บิซิเนส อัลลายแอนซ์ จำกัด (มหาชน)
Being a shareholder of Utility Business Alliance Public Company Limited
โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Holding the total amount of shares and having the right to vote equal to votes
 หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Ordinary share shares having the right to vote equal to votes
 หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Preferred share shares having the right to vote equal to votes

(3) ขอมอบฉันทะให้ Hereby appoint

(1) ชื่อ.....อายุ.....ปี อยู่บ้านเลขที่.....ถนน.....
Name Age years, residing at Road
ตำบล/แขวง.....อำเภอ/เขต.....รหัสไปรษณีย์.....หรือ
Sub-district District Postal Code or

(2) ชื่อ.....อายุ.....ปี อยู่บ้านเลขที่.....ถนน.....
Name Age years, residing at Road
ตำบล/แขวง.....อำเภอ/เขต.....รหัสไปรษณีย์.....หรือ
Sub-district District Postal Code or

(3) ชื่อ.....อายุ.....ปี อยู่บ้านเลขที่.....ถนน.....
Name Age years, residing at Road
ตำบล/แขวง.....อำเภอ/เขต.....รหัสไปรษณีย์.....
Sub-district District Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 23 เมษายน 2569 เวลา 09.00 น. ณ ห้องประชุม 214 ศูนย์นิทรรศการและการประชุมไบเทค ถนนบางนา-ตราด แขวงบางนาใต้ เขตบางนา กรุงเทพมหานคร

As only one of my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of shareholders on 23 April 2026, at 09.00 am, at Meeting Room 214, BITEC Exhibition and Convention Centre, Bangna-Trad Road, Bangna Tai Sub-district, Bangna District, Bangkok.

- (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We hereby authorize my/our Proxy to attend the meeting and to cast the votes on my/our behalf at this meeting as follows:

- มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือ และมีสิทธิออกเสียงลงคะแนนได้

Grant proxy the total amount of shares held and entitled to vote.

- มอบฉันทะบางส่วน คือ

Grant partial shares of

- หุ้นสามัญ หุ้น มีสิทธิออกเสียงลงคะแนนได้เท่ากับ..... เสียง

Ordinary share shares and have the right to vote equal to votes

- หุ้นบุริมสิทธิ หุ้น มีสิทธิออกเสียงลงคะแนนได้เท่ากับ..... เสียง

Preferred share shares and have the right to vote equal to votes

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด เสียง

Total voting rights votes

- (5) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We authorize my/our Proxy to cast the votes according to my/our intention as follows:

วาระที่ 1 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้น ประจำปี 2568

Agenda 1 To consider and certify the Minutes of the 2025 Annual General Meeting of Shareholders

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ 2 พิจารณารับทราบผลการดำเนินงานของบริษัท ประจำปี 2568

Agenda 2 To acknowledge the Company's operational results for the year 2025

วาระนี้เป็นวาระเพื่อรับทราบจึงไม่มีการลงคะแนนเสียง

This agenda is only for acknowledgement; therefore, voting is not required.

วาระที่ 3 พิจารณานุมัติงบการเงินสำหรับปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568

Agenda 3 To consider and approve the financial statement of the Company for the fiscal year ended on 31 December 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ 4 พิจารณานุมัติการเลือกตั้งกรรมการใหม่แทนกรรมการที่ต้องออกตามวาระ

Agenda 4 To consider and approve the election of new directors in replacement of those retiring by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

การแต่งตั้งกรรมการเป็นรายบุคคล ดังนี้

The appointment of certain directors is as follows:

1. นายจักรพร อุ่นจิตต์

Mr. Chakporn Oonjitt

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

2. นายพลพัฒน์ วรรณสุด

Mr. Polpat Karnasuta

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

3. นางสาวอรสา วิมลเจลา

Ms. Orasa Vimolchalao

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 5 พิจารณานุมัติการกำหนดค่าตอบแทนกรรมการบริษัทและกรรมการชุดย่อย ประจำปี 2569

Agenda 5 To consider and approve the remuneration of directors and the sub-committee members for the year 2026

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 6 พิจารณานุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569

Agenda 6 To consider and approve the appointment of the auditor and the auditor's remuneration for the year 2026

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 7 พิจารณานุมัติการจัดสรรกำไรเป็นทุนสำรองและการจ่ายเงินปันผลสำหรับผลการดำเนินงานประจำปี 2568

Agenda 7 To consider and approve the allocation of profit as a reserved fund and dividend payment for the year 2025

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 8 พิจารณานุมัติการเพิ่มและแก้ไขวัตถุประสงค์ของบริษัท

Agenda 8 To consider and approve the addition and amendment of the Company's objectives

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 9 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 9 To consider other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

- (6) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่ว่าเป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a shareholder.

- (7) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried on by the proxy holder in the said meeting except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงนาม/Signed.....ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remarks

1. หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีที่มีผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างชาติและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
The Proxy Form C is only used for shareholders whose names appear in the foreign investors' registration who appoint a local custodian in Thailand to be the depository only.
2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
Documents as evidence to be enclosed with the proxy form are:
 - (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
Power of attorney from the shareholder authorizing a custodian to sign the Proxy Form on behalf of the shareholder.
 - (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)
Letter of certification to certify that the authorized signatory of the Proxy Form is licensed to operate the custodian business.
3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.
4. ระเบียบวาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
In the agenda regarding the appointment of directors, the meeting may consider appointing the entire board as a whole or any individual director(s).
5. ในกรณีที่มีระเบียบวาระที่จะต้องพิจารณาในการประชุมมากกว่าที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ
In case there is an agenda other than the agenda specified above, the additional statement can be specified by the shareholder in the Supplemental Proxy Form C as enclosed.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Supplemental Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท ยูทิลิตี้ บิสิเนส อัลไลแอนซ์ จำกัด (มหาชน)

The proxy is granted by a shareholder of Utility Business Alliance Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 23 เมษายน 2569 เวลา 09.00 น. ณ ห้องประชุม 214 ศูนย์นิทรรศการและการประชุมไบเทค ถนนบางนา-ตราด แขวงบางนาใต้ เขตบางนา กรุงเทพมหานคร

For the Annual General Meeting of shareholders for the year 2026 on 23 April 2026, at 09.00 am, at Meeting Room 214, BITEC Exhibition and Convention Centre, Bangna-Trad Road, Bangna Tai Sub-district, Bangna District, Bangkok.

ระเบียบวาระที่.....
Agenda Item.....

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

ระเบียบวาระที่.....
Agenda Item.....

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

ระเบียบวาระที่.....
Agenda Item.....

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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- (ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
 (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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 (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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 (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

ระเบียบวาระที่.....
 Agenda Item.....

- (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

ระเบียบวาระที่.....
Agenda Item.....

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
 - เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 - Approve Disapprove Abstain

ระเบียบวาระที่.....
Agenda Item.....

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
 - เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 - Approve Disapprove Abstain

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อหนังสือมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I/We certify that the statements in this Supplemental Proxy Form are correct, complete and true in all respects

ลงนาม/Signed.....ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

หนังสือมอบฉันทะ (แบบ ก.)

ปิดอากรแสตมป์ 20 บาท

Duty Stamp THB 20

Proxy (Form A.)

เลขทะเบียนผู้ถือหุ้น.....
Shareholders register No.....

เขียนที่.....
Written at
วันที่.....เดือน.....พ.ศ.....
Date Month Year

(1) ข้าพเจ้า..... สัญชาติ..... อายุ..... ปี อยู่บ้านเลขที่..... ถนน.....
I/We Nationality Age years, residing at Road
ตำบล/แขวง..... อำเภอ/เขต..... จังหวัด..... รหัสไปรษณีย์.....
Sub-district District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท ยูทิลิตี้ บิสิเนส อัลลายแอนซ์ จำกัด (มหาชน) Being a shareholder of Utility Business Alliance Public Company Limited
โดยถือหุ้นจำนวนทั้งสิ้นรวม..... หุ้น และออกเสียงลงคะแนนได้เท่ากับ..... เสียง
Holding the total amount of shares and having the right to vote equal to votes
 หุ้นสามัญ..... หุ้น ออกเสียงลงคะแนนได้เท่ากับ..... เสียง
Ordinary share shares having the right to vote equal to votes
 หุ้นบุริมสิทธิ..... หุ้น ออกเสียงลงคะแนนได้เท่ากับ..... เสียง
Preferred share shares having the right to vote equal to votes

(3) ขอมอบฉันทะให้ Hereby appoint

(1) ชื่อ..... อายุ..... ปี อยู่บ้านเลขที่..... ถนน.....
Name Age years, residing at Road
ตำบล/แขวง..... อำเภอ/เขต..... รหัสไปรษณีย์..... หรือ
Sub-district District Postal Code or

(2) ชื่อ..... อายุ..... ปี อยู่บ้านเลขที่..... ถนน.....
Name Age years, residing at Road
ตำบล/แขวง..... อำเภอ/เขต..... รหัสไปรษณีย์..... หรือ
Sub-district District Postal Code or

(3) ชื่อ..... อายุ..... ปี อยู่บ้านเลขที่..... ถนน.....
Name Age years, residing at Road
ตำบล/แขวง..... อำเภอ/เขต..... รหัสไปรษณีย์.....
Sub-district District Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 23 เมษายน 2569 เวลา 09.00 น. ณ ห้องประชุม 214 ศูนย์นิทรรศการและการประชุมไบเทค ถนนบางนา-ตราด แขวงบางนาใต้ เขตบางนา กรุงเทพมหานคร

As only one of my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of shareholders on 23 April 2026, at 09.00 am, at Meeting Room 214, BITEC Exhibition and Convention Centre, Bangna-Trad Road, Bangna Tai Sub-district, Bangna District, Bangkok.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed.....ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remark

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.

Name and Details of Independent Director who has been nominated as proxies of shareholders



Name-Last name : Mr. Vajraput Vajrabhaya

Position : Director/ Chairman of the Audit Committee/
Independent Director/ Member of the Nomination
and Remuneration Committee/ Member of Risk
Management Committee

Age : 56 Years old

Address : 36/49 Soi Sukhumvit 24, Khlong Tan Subdistrict,
Khlong Toei District, Bangkok, 10110

Conflict of interest in : Agenda 5, To consider and approve the
the Meeting Agendas remuneration of directors and the sub-committee
members for the year 2026

Agenda with special interests : No

Map of the meeting venue of the 2026 Annual General Meeting of Shareholders



Meeting Room 214, BITEC Exhibition and Convention Centre, Bangna-Trad Road,
Bangna Tai Sub-district, Bangna District, Bangkok

1st and 2nd Entrance:

Take Bangna- Trad expressway, then keep left to the frontage road and make a U-turn on the BITEC bridge

3rd Entrance:

Take Samutprakarn – Samrong (Sukhumvit) and keep left